## Meeting of the 12<sup>th</sup> Members Council 16 Apr 24 Post meeting – Minutes

|   |  | Action |
|---|--|--------|
| Attendees:  | lan Wyatt (IW)                             |        |
| Jonathan White (JW)   | Jon Punshon (JP)                           |        |
| Paul Justin   | Lynsey McAuley                             |        |
| Trevor Smith (TS)   | Mohammed Dhalech                           |        |
| Andy Say (AS)   | Peter Salenieks (PS)                       |        |
| David Brown (DB)  | Peter Judd                                 |        |
| Dorian Thomas   | Steve Clark (SC)                           |        |
| Andy Syme (ASy)   | Stuart Holmes (SH)                         |        |
| 31. Apologies:  |  |        |
| Paul Ratcliffe  |  |        |
| Roger Murray  |  |        |
| Tarquin Shipley   |  |        |
| 32. Conflicts of Interest   |  |        |
| Nil   |  |        |
| 33. Urgent AOB  |  |        |
| Nil<br>34. Minutes of previous meeting and o  | utstanding actions                         |        |
| Actions reviewed and updated  |  |        |
| •   | inutes and wished to do so. Minutes of 6   |        |
| Apr approved, subject to JW review not  |  |        |
| Post meeting note: review did not mat   |  |        |
|   |  |        |
| 35. T&F Group Board/SMT/MC Comms  | ;  |        |
| TS presented a .ppt deck outlining met  | hodology and outcomes                      |        |
| · · · ·   |  |        |
| Results of the survey were inconclusive as the range of views was so wide. The individual interviews largely echoed points that has been raised previously.           |  |        |
| There were multiple comments on pro-  |  |        |
| There were multiple comments on pro-  |  |        |
| A series of recommendations were ma   | de:  |        |
| $\circ$ Six short term for imme   | diate implementation                       |        |
| $\circ$ Eight medium term (3-6  | -  |        |
| <ul> <li>Four long term (12 mon</li> </ul>  |  |        |
| Discussion comments:  |  |        |
|   | are already in place, issue is compliance  |        |
| <ul> <li>Many of the recommendations are already in place, issue is compliance.</li> <li>Action tracking on Teamwork clumsy, should be better on Microsoft</li> </ul> |  |        |
| Teams   |  |        |
|   | e in keeping MC and board aligned, e.g. MC |        |
|   | NDs acting more on personal views.         |        |
|   |  |        |
| <ul> <li>Improving diversity – need to fin<br/>volunteer</li> </ul>   | nd ways of getting more people to          |        |
|   | IDs should be selected to enhance board    |        |
|   | responsibility of CNDs is legal duty of    |        |
| -   |  |        |
| Deilig a Dilector. 13 - Represen  | tation should come ahead of board skill    |        |

| enhancement but combination of the two is preferable. CNDs can be                         |        |
|---|--------|
| appointed from outside MC if skillset or volunteers not available in                      |        |
| council.  |        |
| • SC feels direction of travel is for an improvement v the past.                          |        |
| <ul> <li>TS emphasised that cooperation is built on trust and respect not just</li> </ul> |        |
|   |        |
| defined processes.  |        |
| Further comments  |        |
| ASy supported the recommendation that MC return to four meetings per                      |        |
| year but only if the member activity focused 'vision events' remained as                  | A Syme |
| 3-4 hour slots in the agenda. This would mean that the MC would 'lose' 4                  | All    |
| hours (2 evenings) of planned meetings each quarter and Council would                     |        |
| need to focus their time very carefully.  |        |
|   |        |
| • DB expressed disappointed at the limited Director attendance, beyond                    |        |
| the Joint members, CEO and Chair, at MC events over past five years.                      |        |
| Note: while most Director attendance is optional under the MoU, it was generally          |        |
| felt that more 'optional' Director attendance would be beneficial for the                 |        |
| Directors and the effectiveness of Board/Council relations as it provided an              |        |
| opportunity for engagement that was not available elsewhere.                              |        |
| • JP – Noted he believed lack of face to face meetings an issue. He agreed                |        |
| that 2 f-2-f and 2 online meetings was an acceptable minimum.                             |        |
| PS – lessons to learn from successes in corporate environment on                          |        |
| changing cultures   |        |
| <ul> <li>IW proposes getting members of each of the three groups working</li> </ul>       |        |
| together on real topics to enhance joint working.   |        |
| Decisions   |        |
| Recommendations accepted  |        |
|   |        |
| The Council encourage the Board & SMT to do the same.                                     |        |
| Recommendation to Board that MC, Staff and Board team(s) set up to                        |        |
| identify actions, or barriers, to implement the short term priorities was a               |        |
| priority, noting the need for alignment with CEO on allocation of staff time              |        |
| <ul> <li>MC members volunteering for joint working group to add name to</li> </ul>        |        |
| presentation file on Teamwork   |        |
| 36. NomCom updates  |        |
| Defer to next meeting (SM not at meeting)   |        |
| 37. Honours & Awards  |        |
| Defer to next meeting (SM not at meeting)   |        |
| 38. Review and approve statements   |        |
| Finance statement   |        |
| The Council supported the statement being issued subject to RM considering                |        |
| specific changes to improve clarity and of accuracy of statement.                         |        |
| <b>Decision</b> ASy to send changes to RM which if agreed would allow the MC support      |        |
| of the statement.   |        |
|   |        |
| Post meeting note: All changes accepted.  |        |
| There was discussion about the efficacy of the scrutiny FAC could apply and               |        |
| what additional resources or actions the Board could implement. In particular             | CNDs   |
| mattadationatiosources of actions the board could implement. In particular                | 01103  |

| the Opumpil holiouse that Audit and Dick still some in a start in some de                 | ]         |
|---|-----------|
| the Council believes that Audit and Risk still remains a gap in our governance,           |           |
| despite a stated intent for a number of years to address. The Board must                  |           |
| prioritise addressing this.   |           |
| <b>Decision</b> CNDs & President to raise this with Board as a matter of urgency.         |           |
| Future of competition activities within the BMC   |           |
| While the Council supported the principles and direction in the paper there were          |           |
| a number of specific questions and concerns that should be addressed before               |           |
| issue.  |           |
| Overall the paper should comprise a 'top level statement' (1 page) about the              |           |
| direction of travel, subject to further consultation, with more detail available for      |           |
| those wishing to understand further. The key thing is to have an alternative              |           |
| option for discussion/comparison with the GBC resolution from Simon at area               |           |
| meetings.   |           |
| Decision –  |           |
| Given the need for timely issue of the statement, and the specific                        |           |
| expertise SH had, the Council delegated authority to SH to work with CEO                  |           |
| to produce a document which addressed the councils comments.                              |           |
| <ul> <li>SH to work with CEO to amend statement into something that can be</li> </ul>     |           |
| issued by Chair and President ahead of first area meeting (SW area 23 <sup>rd</sup>       | SH        |
| April)  |           |
|   |           |
| 39. Resolutions Process   |           |
| SC – BMC should do all it can to assist Simon Lee in providing data to verify             |           |
| members but recognise the threshold must be reached with properly verified                |           |
| members.  |           |
| It was agreed that this was the right approach and is the one being implemented           |           |
| by the staff.   |           |
| MC meeting on 28 <sup>th</sup> April will be needed in addition to 14 May meeting where a |           |
| final decision on Art 11.8.2 resolutions can be made as appropriate.                      |           |
| <b>Decision</b> – ASy to plan meetings and agendas to facilitate this.                    | ASy       |
| 40. Resolution on GBC from SH   | S. Holmes |
| Council recognised this resolution's approach as being a constructive way to              |           |
| address issues with governance of competition climbing, though there may be               |           |
| other ways this could be approached.  |           |
| If Simons resolution is taken to the AGM, the Council would strongly support the          |           |
| Board issuing an alternative resolution.  |           |
| Council reiterated that any resolution should align with the work in 38.                  |           |
| 41. Council Contacts  |           |
| ASy – Requested councillors please amend <u>contacts spreadsheet</u> in Council           | All       |
| Chat (not one in 12 <sup>th</sup> Council meeting) and ensure election dates are included |           |
| AOB   |           |
| 1st June MC meeting is second weekend of the Bank Holiday/half term week so               |           |
| attendance could be restricted. Was agreed we should canvas opinion for                   | ASy       |
| whether this date is still ok or should be moved.   |           |
| TS to aback with Thom whather board minutes are ready to be published an                  | T Smith   |
| TS to check with Thom whether board minutes are ready to be published on                  | T. Smith  |
| website   |           |
|   |           |

| ASy – Stated job descriptions for NECs and CCs with the office for publication on 17 <sup>th</sup> Apr |  |
|--|--|
| Post meeting note: Job specs published.  |  |
|  |  |

## The above is accepted as an accurate record of the meeting:

11/2 Signed \_

14/5/24

Date \_\_\_\_\_